



**ANNUAL REPORT 2017**



**INDEPENDENT  
SECTOR**

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and President

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# About Independent Sector

## OUR VISION AND PURPOSE

We envision a world of engaged individuals, robust institutions, and vibrant communities working together to improve lives and the natural world, and strengthen democratic societies. To help create this future, we lead and catalyze the charitable community, partnering with government, business, and individuals to advance the common good.

## BELIEFS

**Collective Solutions** – We find better solutions to complex problems when diverse groups, committed to the common good, come together in networks of responsibility.

**Opportunity, Respect, and Inclusiveness** – Societies thrive when all people have equal opportunity to succeed, are treated with respect, and can fully participate in the life of the community.

**The Power of the Charitable Community** – By taking bold risks, encouraging creativity, fostering collaboration, and inspiring optimism, the sector is a vital, leading force in improving lives and the natural world, and strengthening democratic societies.

**Responsible, Transparent Institutions** – Democratic societies rely on transparent, ethical, and accountable institutions and people.

# Message from Our Chair and President

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In 2017, Independent Sector reaffirmed our founding roles as a community builder and policy leader, and launched our new operating plan that better enables us to help the charitable sector pursue our missions in communities nationwide.

We welcomed our new board members with unique backgrounds and expertise during *Our Common Future* in Detroit in October 2017. Co-hosted with the Council of Michigan Foundations and the Michigan Nonprofit Association, this action-packed conference had record-breaking attendance of some 1,500 changemakers from across the country, and marked a key transition as we expand the ways we engage with changemakers and build community in the sector.

IS pursued new initiatives in 2017 that are helping organizations and individuals build bridges, develop solutions supported by data, and better tell their stories about the impact they are making on communities and lives. We engaged in a strategic and targeted set of conversations on Capitol Hill to advance specific policy priorities, armed with research we commissioned with Indiana University's Lilly Family School of Philanthropy. And we strengthened the sector's advocacy voice through partnerships with other infrastructure organizations, including the Council on Foundations, Philanthropy Roundtable, and United Philanthropy Forum to coordinate outreach and maximize our impact in grassroots advocacy to Capitol Hill and the White House, and through mobilizing grassroots advocates. IS also advanced our advocacy by building a stronger research base to better understand and communicate the full impact of tax policy on charitable giving and the economic impact of the sector.

Tax legislation remains high on our agenda, and we are partnering with a number of large organizations and using the data they share with us to ensure that Congress fully comprehends the real-time impact of last year's sweeping tax law. IS also will continue our work to educate Congress and the Administration on the powerful potential impact of expanding the charitable deduction to 100 percent of American taxpayers, regardless of their itemizer status.

Our efforts to expand engagement with diverse changemakers is highlighted by Upswell – a new interactive experience that reimagines our traditional annual conference. Upswell will provide purpose-driven professionals from across all sectors with new skills, deeper relationships, an up-close look at place-based innovations, and opportunities to collaborate on action-oriented projects to create positive change. Upswell will reflect what we're learning during a series of Upswell Labs that we're holding in communities around the country, ensuring that its content and focus are locally grounded and nationally relevant.

Upswell LA is set for November 14-16 and will embody our goal of building a sense of community among changemakers while providing the resources they need to make real change happen. While 2018 is sure to be a year of challenge, it also holds the promise of great opportunity for the charitable sector. We look forward to collaborating with you and the full range of organizations in the social good space to turn ideas into action and move toward our common purpose of making the world a better place.



**Jeffrey L. Bradach**  
Chair



**Daniel J. Cardinali**  
President and CEO

# 2017 Board of Directors

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The following board members' terms of service occurred November 17, 2016 through October 26, 2017.

## **CHAIR**

### **Neil Nicoll**

President Emeritus  
YMCA of the USA

## **VICE CHAIR**

### **Steven J. McCormick**

Co-Founder  
Earth Genome Project

## **TREASURER**

### **Jim Gibbons**

President and CEO  
Goodwill Industries International

## **SECRETARY**

### **Sandra L. Vargas**

Senior Executive Leadership Fellow,  
Humphrey School of Public Affairs  
University of Minnesota

## **AT LARGE EXECUTIVE COMMITTEE MEMBER**

### **Jeffrey L. Bradach**

Co-Founder and Managing Partner  
The Bridgespan Group

### **Barbara R. Arnwine**

President/Founder  
Transformative Justice Coalition

### **Fred Blackwell**

Chief Executive Officer  
The San Francisco Foundation

### **Kathy Calvin**

President & CEO  
United Nations Foundation

### **Sonya Campion**

President  
Campion Advocacy Fund

### **Antony Chiang**

President  
Empire Health Foundation

### **Ron Kagan**

Executive Director and CEO  
Detroit Zoological Society

### **Sarah Kastelic**

Executive Director  
National Indian Child Welfare  
Association

### **Larry Kramer**

President  
The William and Flora Hewlett  
Foundation

### **Robert L. Lynch**

President and CEO  
Americans for the Arts

### **Terry Mazany**

### **Timothy J. McClimon**

President  
American Express Foundation

### **Diane Melley**

Vice President, Global Citizenship  
Initiatives, IBM Corporate  
Citizenship and Corporate Affairs  
IBM Corporation

### **Henry Timms**

Executive Director  
92nd Street Y

### **Darren Walker**

President  
Ford Foundation

# 2017 Committee Chairs

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## **AUDIT COMMITTEE**

### **Ron Kagan**

Executive Director and CEO  
Detroit Zoological Society

## **AMERICAN EXPRESS NGEN AWARD LEADERSHIP SELECTION COMMITTEE**

### **Michael MacAfee**

President  
PolicyLink

## **CONFERENCE HOST COMMITTEE**

### **La June Montgomery Tabron**

President and CEO  
Michigan Nonprofit Association

## **Patricia E. Mooradian**

President  
The Henry Ford

## **EXECUTIVE COMMITTEE**

### **Neil Nicoll**

President Emeritus  
YMCA of the USA

## **GOVERNANCE AND NOMINATING COMMITTEE**

### **Timothy J. McClimon**

President  
American Express Foundation

## **JOHN W. GARDNER LEADERSHIP AWARD**

### **Kathy Calvin**

President and CEO  
United Nations Foundation

## **NETWORKS AND MEMBER ENGAGEMENT COMMITTEE**

### **Henry Timms**

Executive Director  
92nd Street Y

## **PUBLIC POLICY COMMITTEE**

### **Sandra L. Vargas**

Senior Executive Leadership Fellow,  
Humphrey School of Public Affairs  
University of Minnesota

# 2017 Highlights

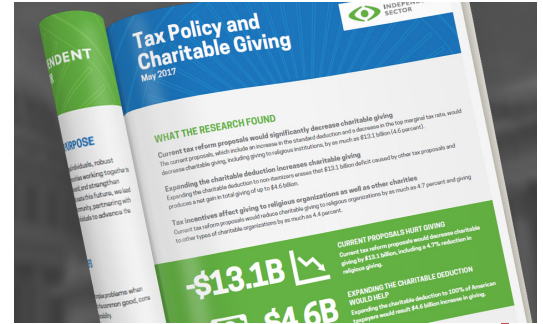


## MARCH

Conducted national polling finding that Americans supported the Johnson Amendment and universal charitable deduction

## JANUARY

Launched new user-focused website - [independentsector.org](http://independentsector.org)



## MAY

Commissioned signature piece of research through Indiana University Lilly Family School of Philanthropy, which found that tax reform proposals would significantly decrease charitable giving

01.2017

02.2017

03.2017

04.2017

05.2017

06.2017

07.2017

09.2017

10.2017

12.2017

## FEBRUARY

Launched *100 Days for Good* news and policy podcast to chronicle first 100 days of new Administration and explain impact of federal policy on charitable organizations



## APRIL

Launched *Giving 100* - a national campaign to educate the sector and public about expanding charitable deduction to 100% of taxpayers

Released new value of volunteer time of \$24.14 an hour





## OCTOBER

Co-hosted *Our Common Future* with Council of Michigan Foundations and Michigan Nonprofit Association in Detroit, bringing together 1,500 changemakers to reflect on role of charitable community and consider new approaches to our work



## JULY

Launched *Common Good(s)* – a periodic newsletter that promotes stories about the values or ‘goods’ the sector reinforces through our mission-driven work

Announced Sarah Eagle Heart as recipient of 2017 American Express NGen Leadership Award



Announced *Upswell*, a new social change and immersive experience to connect a diverse community of changemakers ‘doing good’ and addressing today’s challenges

Reduced entry point for membership to \$150 to encourage small organizations and affiliates of national member organizations to join our growing network

## DECEMBER

Protected nonprofits from partisan politics by ensuring the Johnson Amendment was not included in final tax reform bill



## SEPTEMBER

Began partnership with Project Evident, Results for America, and the Chan Zuckerberg Initiative to address growing inequality of access and understanding among organizations about leveraging policy, data tools, and technology to advance social impact



## JUNE

Announced Rosanne Haggerty as recipient of 2017 John W. Gardner Leadership Award





# Financials

## CONSOLIDATED STATEMENT OF FINANCIAL POSITION December 31, 2017 (With Comparative Totals for 2016)

	2017	2016
<b>Assets</b>		
Cash	\$ 2,853,187	\$ 1,256,807
Investments	8,453,205	8,412,909
Accounts and other receivables	183,015	88,805
Grants receivable and promises to give	2,433,060	847,204
Prepaid expenses and other assets	129,147	149,964
Deferred rent receivable	368,488	147,847
Deferred lease incentives	345,112	458,484
Leasing commission costs, net	182,554	223,934
Property and equipment, net	27,222,088	28,192,686
<b>Total assets</b>	<b>\$ 42,169,856</b>	<b>\$ 39,778,640</b>
<b>Liabilities and Net Assets</b>		
<b>Liabilities:</b>		
Accounts payable and accrued expenses	\$ 1,007,023	\$ 1,063,708
Deferred revenue	—	5,850
Deferred rent liability	55,105	51,127
Notes payable	11,290,599	11,873,107
Deposits held in escrow	117,001	152,524
<b>Total liabilities</b>	<b>12,469,728</b>	<b>13,146,316</b>
<b>Net assets:</b>		
Unrestricted:		
Undesignated	19,018,692	18,780,615
Board designated	7,181,640	6,612,008
	26,200,332	25,392,623
Temporarily restricted	3,499,796	1,239,701
<b>Total net assets</b>	<b>29,700,128</b>	<b>26,632,324</b>
<b>Total liabilities and net assets</b>	<b>\$ 42,169,856</b>	<b>\$ 39,778,640</b>



# Financials (continued)

## CONSOLIDATED STATEMENT OF ACTIVITIES Year Ended December 31, 2017 (With Comparative Totals for 2016)

	2017			2016
	Unrestricted	Temporarily Restricted	Total	Total
<b>Revenue and support</b>				
Grants and contributions	\$ 4,275,109	\$ 3,855,483	\$ 8,130,592	\$ 3,064,162
Membership contributions	2,062,990	—	2,062,990	2,062,310
Rental income	1,438,797	—	1,438,797	1,673,886
Conference fees	715,209	—	715,209	809,568
Investment return designated for current operations	245,000	—	245,000	210,000
In-kind contributions	76,210	—	76,210	204,630
Publication sales and other	4,957	—	4,957	20,019
Net assets released from restriction:				
Satisfaction of program restrictions	799,622	(799,622)	—	—
Satisfaction of time restrictions	795,766	(795,766)	—	—
<b>Total revenue and support</b>	<b>10,413,660</b>	<b>2,260,095</b>	<b>12,673,755</b>	<b>8,044,575</b>
<b>Expenses</b>				
<b>Program services:</b>				
Public policy and community engagement	1,172,252	—	1,172,252	2,369,266
National conference	2,288,899	—	2,288,899	1,634,007
Programs and practice	630,567	—	630,567	1,197,282
Communications and marketing	707,983	—	707,983	1,108,959
Planning and learning	727,775	—	727,775	712,310
Networks and member engagement	459,720	—	459,720	612,060
<b>Total program services</b>	<b>5,987,196</b>	<b>—</b>	<b>5,987,196</b>	<b>7,633,884</b>
<b>Supporting services:</b>				
Fundraising	806,247	—	806,247	1,076,841
General and administrative	1,579,996	—	1,579,996	1,523,094
Strategic visioning	217,933	—	217,933	367,357
Membership development	113,170	—	113,170	100,322
<b>Total supporting services</b>	<b>2,717,346</b>	<b>—</b>	<b>2,717,346</b>	<b>3,067,614</b>
<b>Building services:</b>				
Tenant operations	976,134	—	976,134	909,672
Building operations	480,782	—	480,782	448,048
<b>Total building services</b>	<b>1,456,916</b>	<b>—</b>	<b>1,456,916</b>	<b>1,357,720</b>
<b>Total expenses</b>	<b>10,161,458</b>	<b>—</b>	<b>10,161,458</b>	<b>12,059,218</b>
<b>Change in net assets from operations</b>	<b>252,202</b>	<b>2,260,095</b>	<b>2,512,297</b>	<b>(4,014,643)</b>
Investment return in excess of amounts for current operations	555,507	—	555,507	265,920
<b>Change in net assets</b>	<b>807,709</b>	<b>2,620,095</b>	<b>3,067,804</b>	<b>(3,748,723)</b>
<b>Net assets</b>				
Beginning	25,392,623	1,239,701	26,632,324	30,381,047
Ending	\$ 26,200,332	\$ 3,499,796	\$ 29,700,128	\$ 26,632,324

# Contributors

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## 2017 CONFERENCE SUPPORTERS

Altria Group, Inc., Corporate Giving Group  
American Express Foundation  
Americans for the Arts  
Ann Arbor Area Community Foundation  
Bank of America Charitable Foundation  
Bush Foundation  
Charles Stewart Mott Foundation  
Clark Hill PLC  
Community Foundation for Southeast Michigan  
Dorothy A. Johnson Center for Philanthropy, Grand Valley State University  
Dresner Foundation  
DTE Energy Foundation  
Empire Health Foundation  
Fetzer Institute, Inc.  
Ford Foundation  
General Motors Foundation  
Hudson-Webber Foundation  
Jaffe Raitt Heuer & Weiss P.C.  
JPMorgan Chase and Company  
Kresge Foundation  
Marguerite Casey Foundation  
Masco Corporation Foundation  
Max M. & Marjorie S. Fisher Foundation  
McGregor Fund  
Merrill Lynch - The Iles Group  
Peter G. Peterson Foundation  
Richard and Jane Manoogian Foundation  
Rock Ventures LLC  
Skillman Foundation  
The California Endowment  
The Chicago Community Trust

The Cleveland Foundation  
The Edna McConnell Clark Foundation  
The Lloyd and Mabel Johnson Foundation  
The Ralph C. Wilson Jr. Foundation  
United Way Worldwide  
W.K. Kellogg Foundation  
Washington Council Ernst & Young  
William Davidson Foundation

## 2017 GENERAL SUPPORT FUNDERS

Bill & Melinda Gates Foundation  
Campion Foundation  
Charles Stewart Mott Foundation  
Ford Foundation  
Kresge Foundation  
Surdna Foundation  
The Annie E. Casey Foundation  
The David and Lucile Packard Foundation  
The John D. and Catherine T. MacArthur Foundation  
The Joyce Foundation  
The Robert Wood Johnson Foundation  
The Wallace Foundation  
The William and Flora Hewlett Foundation

## 2017 PROJECT FUNDERS

American Express  
Barr Foundation  
Carnegie Corporation  
Citi Foundation  
F. B. Heron Foundation  
Lumina Foundation  
Rockefeller Brothers Fund  
Skillman Foundation  
The Chan Zuckerberg Initiative

The Fetzer Institute, Inc.  
The Wallace Foundation  
The William and Flora Hewlett Foundation  
United Way Worldwide  
W.K. Kellogg Foundation  
William Randolph Hearst Foundations

## 2017 INDIVIDUAL CONTRIBUTORS

Antony Chiang  
Carolyn Mollen  
Daniel Cardinali  
Danielle Maxwell  
David Williams  
Diane Melley  
Henry Timms  
Irene Hirano Inouye  
Jeffrey Bradach  
Jeffrey Moore  
Kathy Calvin  
Larry Kramer  
Lorie Slutsky  
Michael McAfee  
Neil Nicoll  
Nicole Anderson  
Robert Gibson  
Robert Lynch  
Ron Kagan  
Sandra Vargas  
Sarah Kastelic  
Sonya Campion  
Terry Mazany  
Timothy McClimon

## MATCHING ORGANIZATION CONTRIBUTORS

American Express Foundation  
Ford Foundation

# Members (As of December 31, 2017)

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2020 Mom	Association of Advanced Rabbinical & Talmudic Schools	Cedarmere Foundation
501(c) Services	Association of American Medical Colleges	Center for Creative Leadership
92Y	Association of Art Museum Directors	Center for Nonprofit Excellence
AARP Foundation	Association of Children's Museums	Center For Social Innovation, Graduate School of Social Work at Boston College
Accenture Federal	Association of Direct Response Fundraising Counsel	Center on Community Philanthropy
ACCESS	AT&T Foundation	Clinton School of Public Service, University of Arkansas
Accountability Lab	Atlas Corps	Charity Navigator
AchieveMission	Avatar Charitable Services	Charles F. Kettering Foundation
African Economic Development Solutions & Little Africa	Bank of America Charitable Foundation	Charles Stewart Mott Foundation
After-School All-Stars	Barr Foundation	Chicago Run
Alfred P. Moore	Bayer Center for Nonprofit Management, Robert Morris University	Church Communities Foundation, Inc.
Allegany Franciscan Ministries, Inc.	BBB Wise Giving Alliance	City Connect Detroit
Alliance for Strong Families and Communities	Benefits Data Trust	City Year, Inc.
ALSAC, Inc./St. Jude's Research Hospital	Benevon	College Futures Foundation
Alvarez & Marsal	Bill & Melinda Gates Foundation	Colorado Nonprofit Association
American Alliance of Museums	Blackbaud, Inc.	Common Cause
American Cancer Society	BoardSource	Common Good Vermont
American Council of the Blind	Boy Scouts of America	Communities First Inc.
American Express Foundation	Boys & Girls Clubs of America	Communities In Schools
American Heart Association	Bridge Street Development Corporation	Communities In Schools of Mid America, Inc.
American Indian College Fund	Bronx Community College Foundation	Communities In Schools of Pennsylvania
American Indian Science and Engineering Society	Building Educated Leaders for Life	Community Action Partnership
American Red Cross	Bush Foundation	Community Foundation for Southeast Michigan
Americans for Indian Opportunity	Calgary Chamber of Voluntary Organizations	Community Partners
Americans for the Arts	California Association of Nonprofits	Community Resource Center
America's Charities	California HealthCare Foundation	Community Wealth Partners
America's Promise Alliance	Camp Fire	Connecticut Council for Philanthropy
AmfAR, The Foundation for AIDS Research	Campion Foundation	Copilevitz & Canter LLC
Arabella Advisors	Cancer Care, Inc.	Council of Michigan Foundations
Arcus Foundation	Caravanserai Project	Council on Foundations
Asian Americans Advancing Justice	Carnegie Corporation of New York	Cystic Fibrosis Foundation
Association for Healthcare Philanthropy	Casey Family Programs	Dance/USA
Association for Research on Nonprofit Organizations & Voluntary Action	Catholic Charities USA	Danosky & Associates
		Deloitte LLP

## Members (continued)

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Detroit Zoological Society  
Disaster Accountability Project  
Doris Duke Charitable Foundation  
Dorothy A. Johnson Center for Philanthropy,  
Grand Valley State University  
DuPont  
Dyson Foundation  
Echoing Green  
Edna McConnell Clark Foundation  
EisnerAmper LLP  
El Pomar Foundation  
Emerging Practitioners in Philanthropy  
Emily Davis Consulting  
Empire Health Foundation  
Encore.org  
Energy Foundation  
Eugene and Agnes E. Meyer Foundation  
Evelyn & Walter Haas, Jr. Fund  
Everyday Democracy  
Ewing Marion Kauffman Foundation  
F. B. Heron Foundation  
Fair Chance  
Family League of Baltimore  
Family Reunion  
Fannie E. Rippel Foundation  
Fidelity Foundation  
First Nations Development Institute  
Florida Association of Nonprofit  
Organizations  
Florida Cultural Alliance  
Florida Philanthropic Network  
Flourish Talent Management Solutions, LLC  
Forefront  
Foundation for a Healthy St. Petersburg  
Foundation for the Carolinas  
Foundation for the Mid South  
FSG Inc.  
FUSE Corps  
Gateway Center for Giving  
Gazelles Social Initiatives  
Girl Scouts of the USA  
Girls Incorporated  
Girls On The Run International  
Global Impact  
GOOD+ Foundation  
Goodwill Industries International, Inc.  
Goodwill Industries of South Florida  
Goodwill Industries Vocational  
Enterprises, Inc.  
Gordon and Betty Moore Foundation  
Grant Professionals Association  
Grantmakers for Effective Organizations  
Greater Twin Cities United Way  
GreenLight Fund  
GuideStar USA, Inc.  
HandKind Company  
Harold K.L. Castle Foundation  
Harry Singer Foundation  
Hawaii Alliance of Nonprofit Organizations  
Hawaii Community Foundation  
Health Foundation for Western & Central  
New York  
Helen Bader Institute for Nonprofit  
Management  
Higher Achievement  
Hispanics in Philanthropy  
Houston Endowment, Inc.  
Hudson-Webber Foundation  
Humanity First, USA  
Humentum  
IBM, Corporate Citizenship &  
Corporate Affairs  
ICA Fund Good Jobs  
Idaho Nonprofit Center  
Imagine Canada  
Inclusion Ventures  
Indiana University Lilly Family School  
of Philanthropy  
InFaith Community Foundation  
Institute for Nonprofit Practice  
Institute for Policy and Governance,  
Virginia Tech University  
InterAction  
International Center For Not-For-Profit Law  
International Primate Protection League  
Internet Society  
James Mueller & Associates  
Jefferson Center  
Jobs for America's Graduates  
Jobs for the Future  
John S. and James L. Knight Foundation  
KaBOOM! Inc.  
Kansas Health Foundation  
Kellogg School of Management,  
Northwestern University  
Kidney Cancer Association  
Kids' Food Basket  
Kosmos Associates  
KPMG Foundation  
La Piana Consulting  
Lakota Children's Enrichment, Inc.  
Larned A. Waterman Iowa Nonprofit  
Resource Center, University of Iowa  
Leadership 18  
Leadership Education for Asian Pacifics  
League of American Orchestras  
League of Women Voters of the  
United States  
Lilly Endowment, Inc.  
Living Cities, Inc.  
Lloyd A. Fry Foundation  
Lobbyists 4 Good  
Lumina Foundation  
Lutheran Services in America, Inc.  
March of Dimes Foundation  
Marguerite Casey Foundation  
Marin Community Foundation  
Massachusetts Nonprofit Network

## Members (continued)

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Master of Nonprofit Administration, USFCA  
Max M. & Marjorie S. Fisher Foundation  
MCCJ  
McGregor Fund  
Medical Fitness Association  
Medical Loan Closet of Wichita  
MetLife Foundation  
Michigan Nonprofit Association  
Minnesota Council of Nonprofits  
Morgan, Lewis & Bockius LLP  
Morino Institute  
Ms. Foundation for Women  
NASBA Center for the Public Trust  
National Academy Foundation  
National Association of Free & Charitable Clinics  
National Audubon Society  
National Catholic Development Conference, Inc.  
National Center for Family Philanthropy  
National Center on Philanthropy and the Law, New York University School of Law  
National Committee for Responsive Philanthropy  
National Conference on Citizenship  
National Endowment for Financial Education  
National Geographic Society  
National Health Council  
National Human Services Assembly  
National Indian Child Welfare Association  
National Multiple Sclerosis Society  
National Organizations for Youth Safety  
National Philanthropic Trust  
National Public Radio  
National Urban Fellows, Inc.  
Native American Rights Fund  
Native Americans in Philanthropy  
Native Ways Federation  
NCCJ of the Piedmont Triad  
NEO Law Group  
New Hampshire Center for Nonprofits  
Newman's Own Foundation  
Nonprofit Association of Oregon  
Nonprofit Association of Westchester  
Nonprofit Center of Northeast Florida  
Nonprofit Coordinating Committee of New York  
Nonprofit Leadership Alliance  
Nonprofit Management Center of the Permian Basin  
Nonprofit Management Center, George Mason University  
Nonprofit Network Southwest Washington  
Northern California Grantmakers  
Northern Trust, Foundation & Institutional Advisory  
Northwest Area Foundation  
NY Funders Alliance  
Office of the Vice President for Research at Indiana University  
Ohio Association of Nonprofit Organizations  
Oklahoma Center for Nonprofits  
OneStar Foundation  
Open Doors Academy  
Open Road Alliance  
Open Society Foundations  
Otto Bremer Trust  
Pat Read Consulting  
PayPal Inc.  
PBS Foundation  
Peacemaker Resources  
PEAK Grantmaking  
People's Liberty  
Performing Arts Alliance  
Peter G. Peterson Foundation  
Philanthropy for Active Civic Engagement  
Philanthropy Network Greater Philadelphia  
Philanthropy Ohio  
Philanthropy WV  
Philip's Education Partners  
PIE Org  
PolicyLink  
Program on Philanthropy and Social Innovation (PSI) - The Aspen Institute  
Prolnspire  
Project ASCEND  
Prosperity Now  
Public Agenda  
Public Health Management Services Corporation  
Public Interest Registry  
Quicken Loans Community Investment Fund  
Raikes Foundation  
Rockefeller Brothers Fund  
Rockefeller Foundation  
Ropes & Gray LLP  
Running Strong for American Indian Youth S.D. Bechtel, Jr. Foundation  
Salish Kootenai College Foundation  
Sall Family Foundation  
Say Yes to Education  
School of Professional Studies, Columbia University  
Seattle Foundation  
Seattle Goodwill  
Share Our Strength  
Silicon Valley Education Foundation  
Skillman Foundation  
Skoll Foundation  
Southeastern Council of Foundations  
Southern California Grantmakers  
Spectrum Nonprofit Services, LLC  
Sphinx Organization  
Stanford Center on Philanthropy and Civil Society  
Sterling Martin Associates  
Strategy Arts  
Stupski Foundation

## Members (continued)

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Surdna Foundation, Inc.  
Susan G. Komen  
Tampa Bay Healthcare Collaborative  
Target Foundation  
TCC Group  
TechSoup  
Teen HYPE  
The Andrew W. Mellon Foundation  
The Annenberg Foundation  
The Annie E. Casey Foundation  
The Arc of the United States  
The Association of Junior Leagues International, Inc.  
The Bridgespan Group  
The California Endowment  
The California Wellness Foundation  
The Campus Kitchens Project  
The Case Foundation  
The Center for Effective Philanthropy  
The Chicago Community Trust  
The Children's Movement of Florida  
The Children's Trust  
The Cleveland Foundation  
The Clinton Foundation  
The Colorado Health Foundation  
The Columbus Foundation  
The Communications Network, Inc.  
The Community Foundation for Greater Atlanta  
The Corps Network  
The David and Lucile Packard Foundation  
The Fetzer Institute, Inc.  
The Forbes Funds  
The Ford Foundation  
The George Gund Foundation  
The Greater Sum Foundation  
The Harwood Institute  
The Heinz Endowments  
The Henry Ford  
The Japan Association of Charitable Organizations  
The John D. and Catherine T. MacArthur Foundation  
The Johnson Foundation, Inc.  
The Joyce Foundation  
The Kerr Foundation, Inc.  
The Kresge Foundation  
The Leighty Foundation  
The Minneapolis Foundation  
The Nature Conservancy  
The New York Community Trust  
The Nonprofit Council  
The Nord Family Foundation  
The Pablove Foundation  
The Parkinson Council  
The Pew Charitable Trusts  
The Philadelphia Foundation  
The Policy Academies  
The Ralph C. Wilson Jr. Foundation  
The Ralph M. Parsons Foundation  
The Robert Wood Johnson Foundation  
The Salvation Army National Headquarters  
The San Francisco Foundation  
The Score Foundation  
The Sierra Club Foundation  
The Spencer Foundation  
The Viscardi Center  
The Wallace Foundation  
The Walton Family Foundation  
The Wellness Council for South Carolina  
The William and Flora Hewlett Foundation  
TIAA Institute  
Timecounts  
Together SC  
Transition Leadership International  
Trust for America's Health  
Truth Initiative  
U. S. Soccer Foundation  
U.S. Trust Corporation  
U.S.-Japan Council  
UNCF  
UnidosUS  
United Charitable  
United Nations Foundation  
United Philanthropy Forum  
United States Fund for UNICEF  
United Way Worldwide  
Urban Institute Center on Nonprofits and Philanthropy  
VisionServe Alliance  
VolunteerMatch  
Volunteers of America  
W.K. Kellogg Foundation  
Walmart Foundation  
Washington Nonprofits  
Weill Institute of Music - Carnegie Hall  
William Davidson Foundation  
William Penn Foundation  
William Randolph Hearst Foundations  
Women's Congressional Policy Institute  
Wounded Warrior Project Inc.  
Xerox Foundation  
YMCA of Greater Charlotte  
YMCA of Greater New York  
YMCA of Metropolitan Dallas  
YMCA of the USA  
YMCA Retirement Fund  
Young Invincibles  
Young Nonprofit Professionals Network  
YWCA National Capital Area  
YWCA of Seattle, King, Snohomish  
YWCA of the USA  
YWCA San Francisco & Marin

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(As of July 2017)

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