



INDEPENDENT
SECTOR

A photograph of a long, dark wooden staircase leading up to a bright sunset sky. The sun is low on the horizon, creating a golden glow. The sky is filled with soft, white clouds. The staircase is flanked by dark wooden railings. The overall mood is one of hope and challenge.

RISING

TO THE CHALLENGE

ANNUAL REPORT 2021

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ABOUT INDEPENDENT SECTOR

Independent Sector is the only national membership organization that brings together a diverse community of changemakers, nonprofits, foundations, and corporations working to strengthen civil society and ensure all people in the United States thrive.

As the vital meeting ground, we advance our mission by fostering a sense of belonging, catalyzing action, and providing policy leadership across the full breadth of the charitable sector.

Our organizational strategies are results-centered and racial equity-focused. We believe the country's charitable nonprofits and foundations should be healthy and equitable, and have a targeted focus on Native, Black, Latinx, Asian, and other communities of color.

OUR STRATEGIC DRIVERS



COMMUNITY BUILDING

We build community among changemakers who work and volunteer in the social sector in order to focus on wellness, build trust, bridge divides toward belonging, and create this healthy and racially just society to ensure all people thrive.



SECTOR HEALTH

We create and share knowledge and research to both understand and accelerate the impact of the nonprofit sector. By assessing the health of the nonprofit and philanthropic sector as a whole, we can map out a clearer path toward driving more health and equity in our communities.



PUBLIC POLICY

We advocate for public policies that strengthen nonprofits, foundations, and diverse communities nationwide – and help social sector organizations fulfill missions. We serve as a unified voice and information source on pressing legislative and economic issues in our sector.

MESSAGE

FROM OUR CHAIR AND PRESIDENT

While the unimaginable challenges that confronted our sector in 2020 persisted in 2021 – impacting our communities and operations – Independent Sector members, supporters, and partners continued to stand in the gap – rising to the challenge to lead and follow through on missions to help heal and support the recovery of our communities, our organizations, and ourselves as leaders.

Experiencing an ever-growing demand for services – despite a decline in revenue and the loss of nearly one million jobs – our organizations remained dogged about serving the public good, providing essential services through often heroic acts when our communities needed us most.

Millions of healthcare workers risked their lives to care for COVID-19 patients. Organizations reached into their reserves to enable food bank operations to continue and eldercare services to remain available. Nonprofits maintained and provided essential services to youth and their families. These are just a few examples of the selfless contributions made by thousands that we are proud to call Independent Sector members.

Holding firm to our commitments to serve our community during the pandemic -- or whenever disasters strike – Independent Sector remained focused on continuing to **accelerate sector health** to support and help transform organizations and leaders to build a healthy and equitable social sector; **build community** because we know we can do better when doing good together; and **advocate for policy change** necessary to build healthy and equitable communities where all people can thrive.

Advancing our work to **accelerate sector health**, Independent Sector and Edelman Data & Intelligence partnered to release in July 2021 our second annual “Trust in Civil Society” report of survey findings, which explored the nuances of trust in American nonprofit and philanthropic organizations. In October 2021, we released our second annual “**Health of the U.S. Nonprofit Sector**” report, an evolving

resource that collects the most current data on the health of the U.S. nonprofit sector across multiple dimensions in a single, accessible format. This report includes original research from Independent Sector, specifically analysis of federal data about the nonprofit sector’s economic impact and demographic composition. It also includes other data sourced from a wide range of existing research on nonprofit institutions.

Building and sustaining community is the transformational power at the heart of all we do to create a healthy and racially equitable nation. Despite the challenges posed by COVID-19, we were able to maintain and deepen our connection with changemakers nationwide, engaging more than 3,000 through our Upswell Pop-Ups, Upswell Exchanges, and the 2021 Upswell Summit.

In October alone, Independent Sector virtually convened more than 1,100 changemakers from across the nation for the 2021 Upswell Summit to focus on our collective mission to build a healthy and racially just sector and nation. During the Summit, we presented the John W. Gardner Leadership Award to nationally recognized leaders Dr. Gail C. Christopher and Professor John A. Powell in recognition of their transformative work to build a better civil society.

Continuing our efforts to strengthen individual and collective leadership capacity and support emerging leaders, in 2021, we engaged 28 Fellows through the Upswell Fellows program and the American Express NGen Fellows program – growing their personal and professional networks and addressing the adaptive nature of leading in these uncertain times. As part of our Fellows program, Independent Sector also partnered with The Chronicle of Philanthropy to elevate the work and innovation of Upswell Fellows during the year. At least 75% of these Fellows are Black, Native, or other people of color working in or with the nonprofit sector.

We also continued to play a **key leadership role in the public policy space** as a national, sector-spanning infrastructure organization with the capacity to advance federal policies that impact the sector and our service to communities. Remaining in the grip of the pandemic during 2021, we collaborated with the new Administration and Congress to continue providing meaningful relief to our sector, most notably by expanding access to the Paycheck Protection Program for nonprofits and saving millions of jobs, and successfully urging the Administration not to put forward previous campaign proposals that would eliminate billions of dollars in annual giving.

To deepen the partnership between the nonprofit sector and federal government, in 2021, Independent Sector created, through a proposed executive order and draft legislation, our “Seat at the Table” initiative. It seeks to create permanent, structural mechanisms for the sector to help shape and improve federal policy, while also expanding opportunities for the government to work more effectively with the sector to achieve shared goals. As a result of the foundation laid in 2021, Representative Betty McCollum (D-MN) and Representative Fred Upton (R-MI) eventually introduced the Nonprofit Sector Strength and Partnership Act in April 2022.

Co-founded by Independent Sector and KABOOM!, our **Nonprofit Infrastructure Investment Advocacy Group** (NIIAG) entered its second year of engaging our diverse group of community leaders from across the charitable nonprofit sector to identify and advocate for the essential federal investments needed to rebuild the nation in the wake of the pandemic, the economic crisis, and racial injustice and inequity. The coalition, 70 organizations strong, notched significant victories in the American Rescue Plan Act and the Infrastructure Investment and Jobs Act, while also mobilizing around the ongoing Build Back Better debate.

Independent Sector consulted with experts to develop a policy analysis process to determine to what extent sector policy proposals closed or exacerbated inequities across donors, nonprofits, and communities. The process was used to analyze and educate the sector about a wide range of issues, particularly the Accelerating Charitable Efforts (ACE) Act. Resources and lessons from this process have been shared with other nonprofits to help their efforts to formally analyze their own policy issues through an equity lens. Independent Sector also hosted a series of highly-rated trainings in 2021 that enable nonprofit policy experts to discuss best practices and troubleshoot challenges when it comes to integrating equity into their policy and advocacy work.

None of what we accomplished could have been done without the deep commitment and partnership of our members and larger changemaker community. We are stronger because you are a part of this group of leaders and organizations who understand that there is benefit to looking beyond our own individual missions toward what binds us – our collective aim of a healthy and equitable nation where all people thrive. As we proceed toward the future, we will undoubtedly continue to face existential challenges, but this organization and its leaders stand ready to help lead our community through it all – understanding that there is a healthy and just world available to us if we are committed to building it.



Fred Blackwell
Chair



Daniel J. Cardinali
President and CEO

HIGHLIGHTS AND ACCOMPLISHMENTS

February 2021

With KABOOM!, led the Nonprofit Infrastructure Investment Advocacy Group (NIIAG) – a coalition of 70 organizations – in supporting provisions in the **American Rescue Plan Act of 2021** that would have bolstered community and civic structures that ensure all communities across America – especially Black, Indigenous, and other people of color who have been disproportionately affected by the COVID-19 pandemic – can rebuild, engage, and thrive.

May 2021

Introduced the **Upswell Exchange**, providing a more intimate space for Pop-Up participants to share their thoughts on topics discussed during Pop-Ups and help generate solutions and relationships necessary to build trust for wholistic and equitable change.



April 2021

- With the University of Maryland's Do Good Institute, announced that the latest value of a volunteer hour in 2021 was \$28.54 – up 4.9% from 2020.
- Launched new monthly newsletter, ChangeWorks, featuring the missions of various IS members and sharing their powerful and inspiring stories on their work to build healthy and equitable communities.

June 2021

Announced the 2021 nonprofit and philanthropic cohort of the American Express NGen Fellows program, part of the American Express Leadership Academy, offering a transformative opportunity for changemakers age 40 and under to strengthen their leadership capacity, hone their change-making skills, and build connections with some of the social sector's most influential leaders.

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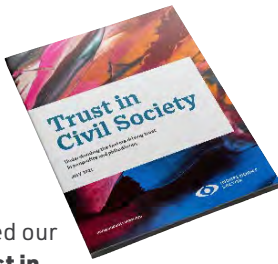
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July 2021

In partnership with Edelman Data & Intelligence, released our second annual **"Trust in Civil Society"** report on survey findings, which showed that while trust across all institutions is declining, a majority of Americans remain confident in the ability of the nonprofit and philanthropic sector to strengthen U.S. society.



October 2021

- Released our second annual "Health of the U.S. Nonprofit Sector" report, an evolving resource that collects the most current data on the health of the U.S. nonprofit sector across multiple dimensions in a single, accessible format.
- Brought together more than 1,100 changemakers from across the nation for the 2021 Upswell Summit to focus on our collective mission: building a healthy and racially just sector and nation where all people can thrive.



August 2021

- Announced Dr. Gail C. Christopher, award-winning social change agent and Executive Director, National Collaborative for Health Equity; and Professor John a. Powell, Director, UC Berkeley Othering & Belonging Institute; as recipients of the 2021 John W. Gardner Leadership Award, which recognizes transformative leaders whose work has empowered constituencies, strengthened participation, inspired movements, and improved communities.
- Partnered with Othering & Belonging Institute (OBI) at the University of California, Berkeley on our respective annual events, Upswell and the Othering & Belonging Conference to accelerate our shared vision.



November 2021

- Through NIIAG, issued joint statement applauding U.S. House passage of the Infrastructure Investment and Jobs Act, noting that "Nonprofit organizations have played a critical role in responding to the health and economic crisis, and this legislation will help them further lift up their communities in the months and years to come."
- Issued statement applauding Build Back Better Act passage in the U.S. House, noting "its historic investments in priorities that will help the nonprofit sector in its work to ensure all people thrive."

December 2021

Released new poll that found that 88% of voters supported a permanent charitable giving tax deduction for people in the U.S. and 74% of voters support increasing the cap to \$4,000 per person. The poll also revealed strong public support for nonprofits having official government representation and engaging in nonpartisan civic engagement.

September 2021



Announced Maria Yuan, Founder and CEO of IssueVoter, as recipient of the 2021 American Express NGen Leadership Award, which

honors one accomplished leader age 40 or under who has already demonstrated significant impact in addressing society's critical needs.

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INDEPENDENT SECTOR

BY THE NUMBERS



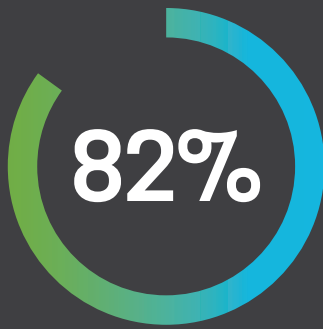
6,800+

PEOPLE engaged at IS and
Upswell Events



3,000

PEOPLE registered
for Upswell Events



**OF UPSWELL POP-UP
SPEAKERS** were Black,
Native, Latinx, Asian, or
other person of color



REPORTED they received
useful information
about anti-racism from
Upswell Pop-Ups



REPORTED they felt a
sense of community with
other Upswell community
members during Upswell
Pop-Ups



501

**IS MEMBER
ORGANIZATIONS**



764,548

TOTAL WEBSITE PAGE VIEWS



57,486

**TOTAL SOCIAL MEDIA
FOLLOWERS**



1,834,812

SOCIAL MEDIA IMPRESSIONS

FINANCIALS

CONSOLIDATED STATEMENT OF FINANCIAL POSITION December 31, 2021 (With Comparative Totals for 2020)

	2021	2020
Assets		
Cash	\$ 7,567,510	\$ 8,710,937
Investments	11,237,703	10,366,760
Accounts and other receivables	72,551	31,928
Grants receivable and promises to give, net	802,000	1,778,961
Prepaid expenses and other assets	146,206	101,500
Deferred compensation plan assets	173,210	134,763
Deferred rent receivable	245,492	215,960
Deferred lease incentives	107,394	130,365
Leasing commission costs, net	64,162	89,254
Property and equipment, net	23,548,514	24,445,210
Total assets	\$ 43,964,742	\$ 46,005,638
Liabilities and Net Assets		
Liabilities:		
Accounts payable and accrued expenses	\$ 738,293	\$ 683,479
Deferred rent liability	2,315	3,520
Refundable advance	-	841,995
Deferred compensation plan liability	173,210	134,763
Notes payable	8,460,561	8,845,174
Deposits held in escrow	74,718	91,234
Total liabilities	9,449,097	10,600,165
Net assets:		
Without donor restrictions:		
Undesignated	21,261,667	23,950,105
Board designated	8,950,733	8,346,107
	30,212,400	32,296,212
With donor restrictions	4,303,245	3,109,261
Total net assets	34,515,645	35,405,473
Total liabilities and net assets	\$ 43,964,742	\$ 46,005,638

CONSOLIDATED STATEMENT OF ACTIVITIES Year Ended December 31, 2021 (With Comparative Totals for 2020)

	2021			2020
	Without Donor Restrictions	With Donor Restrictions	Total	Total
Revenue and support				
Grants and contributions	\$ 3,438,406	\$ 2,637,939	\$ 6,076,345	\$ 13,492,577
Membership contributions	1,760,650	—	1,760,650	1,598,430
Rental income	859,698	—	859,698	1,125,792
Conference fees	42,916	—	42,916	90,136
Investment return designated for current operations	350,000	—	350,000	316,000
Publication sales and other	87,632	—	87,632	81,014
Net assets released from restrictions:				
Satisfaction of program restrictions	173,089	(173,089)	—	—
Satisfaction of time restrictions	1,270,866	(1,270,866)	—	—
Total revenue and support	7,983,257	1,193,984	9,177,241	16,703,949
Expenses				
Program services:				
Community building	2,239,121	—	2,239,121	1,719,661
Policy leadership	2,040,795	—	2,040,795	1,893,372
Sector health	425,028	—	425,028	—
Membership engagement	209,654	—	209,654	125,969
Communications and marketing	1,795,324	—	1,795,324	1,339,599
Programs and practice	—	—	—	755,163
Total program services	6,709,922	—	6,709,922	5,833,764
Supporting services:				
Fundraising	963,549	—	963,549	805,673
Finance and operations	340,054	—	340,054	997,066
Executive offices	1,235,413	—	1,235,413	876,529
Total supporting services	2,539,016	—	2,539,016	2,679,268
Building services:				
Tenant operations	907,251	—	907,251	917,763
Building operations	446,855	—	446,855	452,033
Total building services	1,354,106	—	1,354,106	1,369,796
Total expenses	10,603,044	—	10,603,044	9,882,828
Change in net assets before investment return	(2,619,787)	1,193,984	(1,425,803)	6,821,121
Investment return in excess of amounts for current operations	535,975	—	535,975	614,388
Change in net assets	(2,083,812)	1,193,984	(889,828)	7,435,509
Net assets				
Beginning	32,296,212	3,109,261	35,405,473	27,969,964
Ending	\$ 30,212,400	\$ 4,303,245	\$ 34,515,645	\$ 35,405,473

2021 BOARD OF DIRECTORS AND COMMITTEE MEMBERS

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KABOOM! Inc.

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Jeremie Greer

Liberation in a Generation

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StriveTogether

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Carly Bad Heart Bull

Executive Director
Native Ways Federation

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Volunteer Match

Moran Banai

Managing Director, Policy & Government
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Vice President, Public Policy & Advocacy
YWCA USA

Regina Bell

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Policy
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Stanford Center on Philanthropy & Civil
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Reinvigorating the Conversation

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John Burnam

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CEO
National Community Action Partnership

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Programs
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Action Fund
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Minnesota Council of Nonprofits

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Lindsay Torrico

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AT&T Foundation
Barr Foundation
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Ford Foundation
The John D. and Catherine T. MacArthur Foundation
National Philanthropic Trust
The Robert Wood Johnson Foundation
Rockefeller Brothers Fund
The Wallace Foundation
The W.K. Kellogg Foundation
The William and Flora Hewlett Foundation

2021 UPSWELL SUPPORTERS

AB Charities
Allstate Foundation
American Express Foundation
Bank of America Charitable Foundation
California Wellness Foundation
Center for Creative Leadership
Cleveland Foundation
Columbia University, School of Professional Studies
Heal America powered by Stand Together Foundation
NAMM Foundation
The New Pluralists Collaborative – a sponsored project of
Rockefeller Philanthropy Advisors
Perlman & Perlman LLP
Peter G. Peterson Foundation
Walmart

2021 PROJECT SUPPORTERS

American Express Foundation
Barr Foundation
Campion Foundation
The Generosity Commission
Unfinished
The William and Flora Hewlett Foundation
Walmart

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Jennifer F. Reedy
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Nicole Anderson
Phoebe Boyer
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2021 INDEPENDENT SECTOR MEMBERS

2020 Mom
501(c) Services
826 National Inc.
A Place Called Home
AARP Foundation
Abilities Dance Incorporated
Academy for Urban School Leadership
Accenture
ACCESS
AB Charities
Air Force Association
All Star Code Inc
AllHere Education
ALSAC, Inc./St. Jude's Research Hospital
Alzheimer's Association
Amazon CSR
American Alliance of Museums
American Cancer Society
American Council of the Blind
American Express Foundation
American Heart Association
American Indian College Fund
American Indian Science and Engineering Society
American Red Cross
Americans for Indian Opportunity
Americans for the Arts
America's Promise Alliance
America's Vet Dogs
APIA Scholars
ArtsBoston
Ashoka
Association for Healthcare Philanthropy
Association for Research on Nonprofit Organizations & Voluntary Action
Association of Advanced Rabbinical & Talmudic Schools
Association of American Medical Colleges
Association of Art Museum Directors
Association of Children's Museums
AT&T Foundation
Bank of America
Bank of America Charitable Foundation
Barr Foundation
BAVC Media
BBB Wise Giving Alliance
BellXcel
Better Youth Inc.
Big Brothers Big Sisters of America
Big Thought
Bill & Melinda Gates Foundation
Billings Leadership Foundation: Friendship House
Black Girls Code
Blackbaud, Inc.
BluePath Service Dogs
BoardSource
Boddle Learning Inc.
Boston College School of Social Work
Boys & Girls Clubs of America
Breakthrough Collaborative
Brighter Strategies
Burnam | Gray LLC
Bush Foundation
Businesses United in Investing
California Association of Nonprofits
California Health Care Foundation
Camelback Ventures
Camp Fire
Camp Southern Ground
Campion Foundation
Cancer Care, Inc.
Candid
Canopy Children's Solutions
Capital Partners for Education
Caravanserai Project
CareerVillage.org
Carnegie Corporation of New York
Casey Family Programs
Catalyst Leadership Foundation
Catholic Charities USA
Cedarmere Foundation
Center for Creative Leadership
Center for Media Change
Center for Transforming Mission Dominican Republic
Center for Transforming Mission Kenya
Center on Community Philanthropy, Clinton School of Public Service, University of Arkansas
Center on Nonprofits, Philanthropy, and Social Enterprise, George Mason University
Champions in Service of San Fernando Valley and Greater LA, Leadership Foundation of Los Angeles
Charity Navigator
Charles and Lynn Schusterman Family Philanthropies
Charles F. Kettering Foundation
Charles Stewart Mott Foundation
Charleston Leadership Foundation
Child Trends
Children's Aid
Church Communities Foundation, Inc.
City Year, Inc.
Code Nation
Code the Dream
Cognitive Toybox Inc.
College Forward
College Futures Foundation
College Possible
Colorado Nonprofit Association
Commit2Dallas
Communities Foundation of Texas
Communities In Schools
Communities In Schools of Mid America, Inc.
Community Action Partnership
Community Foundation for Southeast Michigan
Community Partners
Community Resource Center
Community Wealth Partners
Congregación León de Judá, Leadership Foundation of Boston
Congressional Hispanic Caucus Institute
Connect Detroit
COSMA Coalition of State Museum Associations
Council for Advancement and Support of Education
Council of Chief State School Officers
Council of Michigan Foundations
Council of New Jersey Grantmakers
Council on Foundations

Cristo Rey Dallas High School Inc.
 Dallas Afterschool
 Dallas Leadership Foundation
 Dallas Zoological Society
 Dance Institute of Washington
 Dance/USA
 Deloitte LLP
 Des Moines Leadership Foundation: Pillars of Promise
 Detroit Zoological Society
 Dion's Chicago Dream
 Distributive Education Clubs of America
 Do Good Institute
 Donors Choose
 Doris Duke Charitable Foundation
 Dorothy A. Johnson Center for Philanthropy, Grand Valley State University
 Dudas Law
 Dyson Foundation
 Einhorn Collaborative
 El Pomar Foundation
 Elevate
 Emily Davis Consulting
 Ewing Marion Kauffman Foundation
 Fair Chance
 Family Gateway
 Family Reunion
 FFWD
 First Coast Leadership Foundation: First Coast Christian Outreach
 First Nations Development Institute
 Florida Association of Nonprofit Organizations
 Florida Nonprofit Alliance
 Florida Philanthropic Network
 Fordham University
 Forefront
 Foundation for a Healthy St. Petersburg
 Foundation for the Mid South
 Friends of the Children
 FUSE Corps
 Games for Change
 General Assembly Space Inc
 Genesys Works
 George W Bush Foundation
 Ghetto Film School
 GiftsToGive
 Girl Scouts of the USA
 Girls Incorporated
 Girls on the Run NYC
 Girls Who Code
 Global Press
 Good Plus Foundation, Inc.
 Goodwill Industries International, Inc.
 Goodwill Industries of South Florida
 Grand Rapids Center for Community Transformation
 Grant Professionals Association
 Grantmakers Council of Rhode Island
 GreenLight Fund
 Guide Dog Foundation for the Blind, Inc.
 Guitars Over Guns Organization
 Habitat for Humanity International
 Haiti Leadership Foundation
 HandKind Company
 Harold K.L. Castle Foundation
 Havenly
 Hawaii Alliance of Nonprofit Organizations
 HBK
 HipStory
 Hispanics in Philanthropy
 Houston Endowment, Inc.
 Hudson-Webber Foundation
 Human Rights for Kids
 Humanity First, USA
 iCouldBe.org
 Idaho Nonprofit Center
 Illinois PTA
 Imagine Canada
 Impact City
 Independent Sector
 Indian Ministries, Leadership Foundations for First Nations People
 Indiana University Lilly Family School of Philanthropy
 INROADS, Inc.
 Inspiring Minds
 Inspiring Service
 Institute for Economic Empowerment of Women
 Institute for Nonprofit Administration and Research, Louisiana State University
 Institute for Nonprofit Practice
 Institute for Policy and Governance, Virginia Tech University
 InterAction
 Interfaith Youth Core
 Interim Executive Solutions
 International Primate Protection League
 IssueVoter
 JA Worldwide
 Jackson Leadership Foundation
 Jobs for America's Graduates
 John S. and James L. Knight Foundation
 Juma Ventures
 Junior Achievement of Georgia, Inc.
 Junior Achievement USA
 Justice Journey Alliance, Leadership Foundation of Chicago
 Juvenile Diabetes Research Foundation International
 KABOOM! Inc.
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 Knoxville Leadership Foundation
 KPMG Foundation
 La Piana Consulting
 LA Promise Fund
 Lane Leadership Foundation
 Larned A. Waterman Iowa Nonprofit Resource Center, University of Iowa
 Leadership 18
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 Leadership Foundations
 League of American Orchestras
 League of Women Voters of the United States
 Learn Fresh Education Co
 Lewiston Leadership Foundation: The Root Cellar
 Lexington Leadership Foundation
 Lilly Endowment, Inc.
 Lincoln Center for the Performing Arts
 Literacy Lab
 Lloyd A. Fry Foundation
 Love Beyond Walls
 LULAC Institute, Inc.
 Lumina Foundation
 Lutheran Services in America, Inc.
 Lyda Hill Foundation
 MacPhail Center for Music
 ManifestWorks
 March of Dimes Foundation
 Marguerite Casey Foundation
 Marin Community Foundation
 Maryland Nonprofits
 Maryland Philanthropy Network
 Massachusetts Nonprofit Network
 Massachusetts Voter Table
 Max M. & Marjorie S. Fisher Foundation
 McCormick Group
 McGregor Fund
 Memphis Leadership Foundation
 MENTOR
 Metro Atlanta Leadership Foundation

Miami Valley Leadership Foundation
 Michigan Nonprofit Association
 Military Child Education Coalition
 MindRight Inc
 Minneapolis Leadership Foundation Urban Ventures
 Minnesota Alliance for Volunteer Administration
 Minnesota Council of Nonprofits
 Mississippi Alliance of Nonprofits and Philanthropy
 Momentum Nonprofit Partners
 Morgan, Lewis & Bockius LLP
 Morino Institute
 Mouse Inc.
 Ms. Foundation for Women
 Museum of Science, Boston
 NAMM Foundation
 National Academy Foundation
 National Association of Free & Charitable Clinics
 National Audubon Society
 National Center for Family Philanthropy
 National Center on Philanthropy and the Law, New York University School of Law
 National Committee for Responsive Philanthropy
 National Geographic Society
 National Health Council
 National Indian Child Welfare Association
 National Multiple Sclerosis Society
 National Philanthropic Trust
 National Urban Indian Family Coalition
 National Urban League
 Native American Rights Fund
 Native Americans in Philanthropy
 Native Ways Federation
 NEO Law Group
 Network for Teaching Entrepreneurship
 New Profit Inc.
 Next Chapter Ministries, Leadership Foundation of Rochester
 Nonprofit Association of Oregon
 Nonprofit Center of Northeast Florida
 Nonprofit HR
 Nonprofit Leadership Alliance
 Nonprofit Lifecycles Institute
 North Texas Food Bank
 NorthEast Ohio Leadership Foundation
 Northwest Area Foundation
 NPower
 NY Funders Alliance
 Ohio Assn of Nonprofit Organizations
 One by One Leadership Foundation
 One Hope United
 OneStar Foundation
 Open Society Foundations
 Otto Bremer Trust
 Out Teach
 Parkview Legacy Foundation
 Paul Quinn College
 PayPal Inc.
 Per Scholas, Inc.
 Performing Arts Alliance
 Persistent Productions
 Peter G. Peterson Foundation
 Philadelphia Bar Foundation
 Philadelphia Leadership Foundation
 Philanthropy for Active Civic Engagement
 Philanthropy Southwest
 Philanthropy West Virginia, Inc.
 Pillars Fund
 Pittsburgh Leadership Foundation
 Playworks Education Energized
 Plenty
 PLUS ME Project
 Poder Latinx
 PolicyLink
 Portland Leadership Foundation
 Program on Philanthropy and Social Innovation (PSI) – The Aspen Institute
 ProInspire
 Project GRAD Houston
 Prosperity Now
 Proyecto Pastoral
 Raikes Foundation
 Rainwater Foundation
 Reality Changers
 Reel Works
 ReFrame Association
 Regents of the University of California
 Reinvigorating the Conversation: Volunteerism, Service-Learning and Community Engagement
 Roadtrip Nation LTD
 Rockefeller Brothers Fund
 Rockefeller Foundation
 RSVP Volunteers in Service
 Running Strong for American Indian Youth
 Salem Leadership Foundation
 Sall Family Foundation
 San Francisco Foundation
 Savannah Leadership Foundation
 School of Professional Studies, Columbia University
 Scratch Foundation
 Seattle Foundation
 SER Jobs for Progress National, Inc.
 Service Year Alliance
 SETDA
 Share Our Strength
 Shelter Music Boston
 Sidekick Education Inc.
 Skillman Foundation
 Skoll Foundation
 Slingshot Development Fund
 Smart Development Inc.
 Social Current
 Social Innovation Forum
 Sojourners
 South Texas College
 Southeastern Council of Foundations
 Southern California Grantmakers
 Southern Poverty Law Center
 Spectrum Nonprofit Services, LLC
 Sphinx Organization
 Springboard Collaborative
 Springboard Partners
 Stanford Center on Philanthropy and Civil Society
 State Fair of Texas
 Stockton Leadership Foundation
 Strategic Community Partners
 Strategy Arts
 StriveTogether
 Summer Search
 TalkingPoints
 TCC Group
 Teach for America
 Team WeThrive Inc.
 Telecom Pioneers
 Texas A&M Foundation
 The Andrew W. Mellon Foundation
 The Annie E. Casey Foundation
 The Appellate Project
 The Association of Junior Leagues International, Inc.
 The Boone Family Foundation
 The Bridgespan Group
 The California Endowment
 The California Wellness Foundation
 The Center for Community Transformation, Leadership Foundation of Fresno
 The Center for Effective Philanthropy
 The Chicago Community Trust
 The Cleveland Foundation

The Colorado Health Foundation
 The Columbus Foundation
 The Communications Network, Inc.
 The Corps Network
 The Dancing Diplomat
 The David and Lucile Packard Foundation
 The Dibble Institute
 The Fetzer Institute, Inc.
 The Ford Foundation
 The George Gund Foundation
 The Greater Sum Foundation
 The Heinz Endowments
 The Henry Ford
 The Japan Association of Charitable Organizations
 The John D. and Catherine T. MacArthur Foundation
 The Joyce Foundation
 The Kerr Foundation, Inc.
 The Kresge Foundation
 The League of California Community Foundations
 The Libra Foundation
 The Longbrake Family Foundation
 The Nature Conservancy
 The New York Community Trust
 The Nonprofit Council
 The Oasis Institute
 The Pew Charitable Trusts
 The Philadelphia Foundation
 The Policy Academies
 The Ralph C. Wilson Jr. Foundation
 The Robert Wood Johnson Foundation
 The Salvation Army National Headquarters
 The Sierra Club Foundation
 The Spencer Foundation
 The St. Bernard Project
 The Trevor Project
 The Viscardi Center
 The Wallace Foundation
 The Walton Family Foundation
 The William and Flora Hewlett Foundation
 The Y In Central Maryland
 The Young Latino Network
 Thrive Collective, Leadership Foundation of New York
 Timecounts
 Tipping Point Community
 Towers of Hope, Leadership Foundation of Bloemfontein
 Transform Scott County, Leadership Foundation of Georgetown
 Transition Leadership International
 Tribal Youth Resource Center
 TruEvolution
 Trust for America's Health
 Truth Initiative
 Tshwane Leadership Foundation
 U.S. Dream Academy
 U.S.-Japan Council
 uAspire
 Ubuntu Leadership Institute
 UNCF
 Unfinished
 UnidosUS
 United Philanthropy Forum
 United States Fund for UNICEF
 United Way of Anchorage
 United Way of Greater Chattanooga
 United Way of Greenville County
 United Way of Texas
 United Way of the Piedmont
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 University of Oklahoma Foundation Inc
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 Upbring
 Upwardly Global
 Urban Alliance
 Urban Arts Partnership
 Urban Institute Center on Nonprofits and Philanthropy
 Urban Teacher Center
 USC Equity Research Institute
 Veritas Institute For Entrepreneurial Leadership
 Veterans in Media and Entertainment
 VisionServe Alliance
 Voice for Adoption
 VolunteerMatch
 Volunteers of America
 W.K. Kellogg Foundation
 Walmart
 Washington Nonprofits
 Weill Institute of Music - Carnegie Hall
 Weird Enough Productions
 Welcome Project
 West Virginia Leadership Foundation: New Vision
 William Randolph Hearst Foundations
 Wilmington Area Leadership Foundation
 YMCA of Greater New York
 YMCA of Metropolitan Dallas
 YMCA of the USA
 YMCA Retirement Fund
 Young Invincibles
 Young Storytellers Foundation
 Yuvalok Leadership Foundation
 YWCA Greater Pittsburgh
 YWCA National Capital Area
 YWCA USA

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as of June 2022

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Jeffrey Moore

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STAFF

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